

<b>Sarting Cash on Hand</b>	<b>\$ 31,650.00</b>	<b>\$ 31,650.00</b>	<b>\$23,281.12</b>	<b>\$24,490.32</b>	<b>\$22,697.20</b>
<b>Sum of Revenue</b>	\$10,260.00	\$40,420.00	\$48,865.50	\$55,524.62	\$52,250.31
<b>Sum of Expenses</b>	<b>(\$15,972.48)</b>	<b>(\$48,788.88)</b>	<b>(\$47,656.30)</b>	<b>(\$57,317.74)</b>	<b>(\$50,498.90)</b>
<b>Surplus/Deficit</b>	<b>(\$5,712.48)</b>	<b>(\$8,368.88)</b>	\$1,209.20	<b>(\$1,793.12)</b>	\$1,751.41
<b>Ending Cash Balance</b>	<b>\$ 25,937.52</b>	<b>\$ 23,281.12</b>	<b>\$ 24,490.32</b>	<b>\$ 22,697.20</b>	<b>\$ 24,448.61</b>
Row Labels	Actual (2018-19)	Budget (2018-19)	Budget (2019-20)	Budget (2020-21)	Budget (2021-22)
6-Revenue	\$10,260.00	\$40,420.00	\$48,865.50	\$55,524.62	\$52,250.31
Competitive Program	\$1,625.00	\$9,940.00	\$18,235.50	\$24,613.62	\$19,009.96
Atlantic Open		\$0.00	\$0.00	\$6,000.00	\$0.00
Bluenose Squash Classic		\$0.00	\$10,000.00	\$10,000.00	\$10,000.00
Event Sanctioning		\$0.00			
Halifax Squash League		\$1,100.00	\$1,122.00	\$1,144.44	\$1,167.33
NS Junior Open	\$1,625.00	\$1,250.00	\$2,000.00	\$2,100.00	\$2,205.00
NS Open		\$4,870.00	\$5,113.50	\$5,369.18	\$5,637.63
NS Teams		\$2,720.00			
Developmental Program		\$11,100.00	\$8,300.00	\$5,602.50	\$5,657.63
Clinics					
Coaching Development Project		\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00
Courses					
NS Junior Tournament Circuit		\$1,000.00	\$1,050.00	\$1,102.50	\$1,157.63
NSPPI (Earmarked)		\$7,500.00	\$4,750.00	\$2,000.00	\$2,000.00
Royalties on Officiating Course		\$100.00			
Squash Camps					
TBD Project					
External Revenue	\$3,000.00	\$8,200.00	\$9,210.00	\$10,220.50	\$10,231.53
Core Funding (formerly Block Fun	\$3,000.00	\$3,000.00	\$4,000.00	\$5,000.00	\$5,000.00
Dunlop Royalties		\$200.00	\$210.00	\$220.50	\$231.53
Participation Funding		\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
Management & Overhead		\$0.00			
Club Locker Payables		\$0.00			
Membership and Volunteer Developm	\$4,235.00	\$9,780.00	\$13,120.00	\$15,088.00	\$17,351.20
Paid Membership Totals	\$4,235.00	\$7,840.00	\$13,120.00	\$15,088.00	\$17,351.20
PayPal		\$0.00			
SportyHQ Payables		\$1,940.00			
Technical and Other supports for Squa	\$1,400.00	\$1,400.00	\$0.00	\$0.00	\$0.00
Live Scoring project	\$1,400.00	\$1,400.00	\$0.00	\$0.00	\$0.00
7-Operating Expenses	<b>(\$15,972.48)</b>	<b>(\$48,788.88)</b>	<b>(\$47,656.30)</b>	<b>(\$57,317.74)</b>	<b>(\$50,498.90)</b>
Communications and Advocacy	<b>(\$1,971.67)</b>	<b>(\$2,400.00)</b>	<b>(\$2,732.50)</b>	<b>(\$2,819.13)</b>	<b>(\$2,910.08)</b>
SNS AGM	<b>(\$654.48)</b>	<b>(\$1,000.00)</b>	<b>(\$1,000.00)</b>	<b>(\$1,000.00)</b>	<b>(\$1,000.00)</b>
Squash Canada AGM	<b>(\$1,317.19)</b>	<b>(\$1,400.00)</b>	<b>(\$1,732.50)</b>	<b>(\$1,819.13)</b>	<b>(\$1,910.08)</b>
Web hosting		\$0.00	\$0.00	\$0.00	\$0.00
Competitive Program	<b>(\$5,672.42)</b>	<b>(\$15,325.28)</b>	<b>(\$20,988.00)</b>	<b>(\$29,574.44)</b>	<b>(\$21,592.67)</b>
Atlantic Open		\$0.00	\$0.00	<b>(\$6,000.00)</b>	\$0.00
Bluenose Squash Classic		\$0.00	<b>(\$10,000.00)</b>	<b>(\$10,000.00)</b>	<b>(\$10,000.00)</b>
Halifax Squash League		<b>(\$1,100.00)</b>	\$1,122.00	<b>(\$1,144.44)</b>	\$1,167.33
NS Junior Open	<b>(\$949.65)</b>	<b>(\$2,000.00)</b>	<b>(\$2,100.00)</b>	<b>(\$2,200.00)</b>	<b>(\$2,300.00)</b>
NS Open		<b>(\$4,955.28)</b>	<b>(\$4,410.00)</b>	<b>(\$4,630.00)</b>	<b>(\$4,860.00)</b>
Support for attendance at National	<b>(\$2,253.52)</b>	<b>(\$2,000.00)</b>	<b>(\$2,500.00)</b>	<b>(\$2,500.00)</b>	<b>(\$2,500.00)</b>
Support for attendance at National	<b>(\$1,900.00)</b>	<b>(\$2,000.00)</b>	<b>(\$2,500.00)</b>	<b>(\$2,500.00)</b>	<b>(\$2,500.00)</b>
Support for Sport Awards	<b>(\$569.25)</b>	<b>(\$600.00)</b>	<b>(\$600.00)</b>	<b>(\$600.00)</b>	<b>(\$600.00)</b>
NS Teams		<b>(\$2,670.00)</b>			
Developmental Program	<b>(\$5,020.00)</b>	<b>(\$21,811.00)</b>	<b>(\$15,050.00)</b>	<b>(\$15,602.50)</b>	<b>(\$16,157.63)</b>
Clinics					
Coaching					
Coaching Development Project		<b>(\$2,500.00)</b>	<b>(\$2,500.00)</b>	<b>(\$2,500.00)</b>	<b>(\$2,500.00)</b>
Courses					
Juniors		\$0.00			
NS Junior Tournament Circuit	\$0.00	<b>(\$1,000.00)</b>	<b>(\$1,050.00)</b>	<b>(\$1,102.50)</b>	<b>(\$1,157.63)</b>
NSPPI (Earmarked)	<b>(\$5,020.00)</b>	<b>(\$14,311.00)</b>	<b>(\$7,500.00)</b>	<b>(\$7,500.00)</b>	<b>(\$7,500.00)</b>
Program grants paid to clubs					
Progression of officials		<b>(\$4,000.00)</b>	<b>(\$4,000.00)</b>	<b>(\$4,500.00)</b>	<b>(\$5,000.00)</b>
Squash Camps					
Management & Overhead	<b>(\$2,745.37)</b>	<b>(\$6,300.00)</b>	<b>(\$8,060.00)</b>	<b>(\$8,372.00)</b>	<b>(\$8,746.40)</b>
Allowance for uncollectible amounts					
Insurance	<b>(\$1,213.00)</b>	<b>(\$1,300.00)</b>	<b>(\$1,560.00)</b>	<b>(\$1,872.00)</b>	<b>(\$2,246.40)</b>
Interest on accounts payable	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Misc	<b>(\$14.20)</b>	\$0.00			
National/Provincial Dues	<b>(\$1,518.17)</b>	<b>(\$1,500.00)</b>	<b>(\$1,500.00)</b>	<b>(\$1,500.00)</b>	<b>(\$1,500.00)</b>
Office/Admin		<b>(\$3,500.00)</b>	<b>(\$5,000.00)</b>	<b>(\$5,000.00)</b>	<b>(\$5,000.00)</b>
Membership and Volunteer Developm	<b>(\$247.15)</b>	<b>(\$452.60)</b>	<b>(\$825.80)</b>	<b>(\$949.67)</b>	<b>(\$1,092.12)</b>
Club Locker Membership Manager	<b>(\$105.88)</b>	<b>(\$196.00)</b>	<b>(\$328.00)</b>	<b>(\$377.20)</b>	<b>(\$433.78)</b>
SportyHQ Membership Manageme	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Stripe Membership collection trans	<b>(\$141.28)</b>	<b>(\$256.60)</b>	<b>(\$497.80)</b>	<b>(\$572.47)</b>	<b>(\$658.34)</b>
Technical and Other supports for Squa	<b>(\$315.87)</b>	<b>(\$2,500.00)</b>			
Equipment purchases	<b>(\$315.87)</b>	<b>(\$2,500.00)</b>			
8-Club R&E	<b>(\$0.00)</b>	\$0.00			
Greenwood Tourney	\$0.00	\$0.00			
Dalhousie Open	<b>(\$0.00)</b>	\$0.00			
<b>Surplus (Deficit)</b>	<b>(\$5,712.48)</b>	<b>(\$8,368.88)</b>	<b>\$1,209.20</b>	<b>(\$1,793.12)</b>	<b>\$1,751.41</b>